



THE SALVATION ARMY INTERNATIONAL DEVELOPMENT (SAID)

# ANNUAL REPORT

2019





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**THANK YOU FOR PARTNERING WITH US AS WE WORK TOGETHER TOWARDS AN EQUITABLE, SECURE AND SUSTAINABLE FUTURE FOR ALL.**

# EXECUTIVE MESSAGES

## TERRITORIAL COMMANDER, COMMISSIONER ROBERT DONALDSON

My wife Janine and I are privileged to have recently taken up appointments as the leaders of the newly formed Australia Territory.

As part of our role, we have the opportunity to inspire and oversee the work of Salvation Army International Development (SAID). Over the past 13 years with The Salvation Army, Janine and I have worked and lived in countries where SAID engages and have witnessed first-hand the transformative impact of international donors and project partners on people's lives.

Although we have been appointed as the territorial leaders, we believe that leadership, like international development, does not simply involve a top-down approach. It means working alongside others in partnership to realise our shared goals and vision. We recognise all of us contribute to the body of Christ. So, we are here to play our part, come alongside others and be supportive of everyone who is using their gifts to transform lives.

God bless you.



**Commissioner Robert Donaldson**  
Territorial Commander  
The Salvation Army Australia.

## SAID COUNCIL CHAIR, LIEUTENANT-COLONEL WINSOME MERRETT

The Salvation Army Australia is committed to joining God's work to build a fairer world where all can thrive. We seek to grow existing relationships and foster new partnerships with people who share our vision for justice. We value collaboration and partnerships in mission.

The Bible says in Hebrews 10:24: "And let us consider how we may spur one another on toward love and good deeds" (NIV). Thank you for coming alongside us so we can love and serve vulnerable people on a global scale. Your support allows us to have a greater impact on people's lives.

As we continue to live out our values of integrity, diversity, respect, collaboration and compassion, I pray we will see a world restored with the love of Jesus. Thank you for joining us on this journey alongside others to bring about transformation, one life at a time with the love of Jesus.



**Lieut-Colonel Winsome Merrett**  
Assistant Chief Secretary  
SAID Council Chair  
The Salvation Army Australia.

## HEAD OF SAID, LIEUTENANT-COLONEL SIMONE ROBERTSON

When I reflect on the vision statement for The Salvation Army Australia (p6-7), I am drawn to two key words: "alongside others". These two words shape so much of the work and ministry of Salvation Army International Development (SAID).

Here at SAID, we want to understand our partnering community's needs and how we can come alongside to support them to make a long-term, sustainable impact. We are people-centred and intentional about building up the capacity of local leaders and the vulnerable individuals within these communities.

This value has seen us refine our project specialities and the countries in which we work throughout this financial year. A sharper focus gives us a deeper connection with our implementing partners. And that helps transform entire communities.

Thank you, every one of you, for coming alongside us and working towards a world restored by the love of Christ, where all people live with dignity and are filled with hope.



**Lieut-Colonel Simone Robertson**  
Head of Salvation Army International Development (SAID)  
The Salvation Army Australia



## WHAT IS SAID?

# OUR VISION, VALUES AND MISSION

### OUR VISION

Wherever there is hardship or injustice, Salvos will live, love and fight alongside others to transform Australia one life at a time with the love of Jesus. As the international development arm of The Salvation Army Australia, SAID (Salvation Army International Development) aims to fulfil this by seeing a world restored by the love of Christ, living in dignity and filled with hope.

### OUR VALUES

Our values are central to the operation of SAID:

- Integrity – being honest and accountable in all we do
- Compassion – hearing and responding to pain with love
- Respect – affirming the worth and capacity of all people
- Diversity – embracing difference as a gift
- Collaboration – creating partnerships in mission.

### OUR MISSION

The Salvation Army is a Christian movement dedicated to sharing the love of Jesus. We share the love of Jesus by:

- Caring for people
- Creating faith pathways
- Building healthy communities
- Working for justice.

By working globally in specific countries, SAID lives out this mission by empowering vulnerable communities to prosper in their economic, social and spiritual lives.

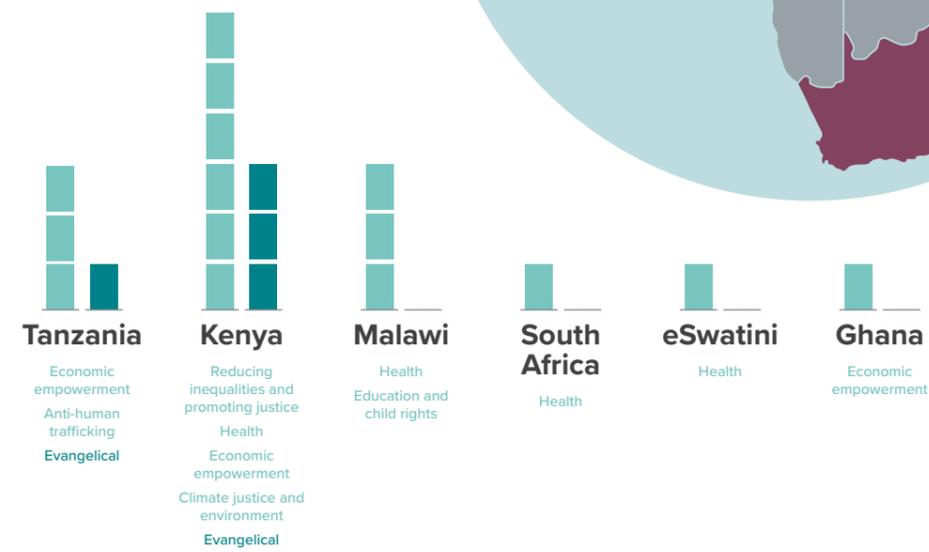
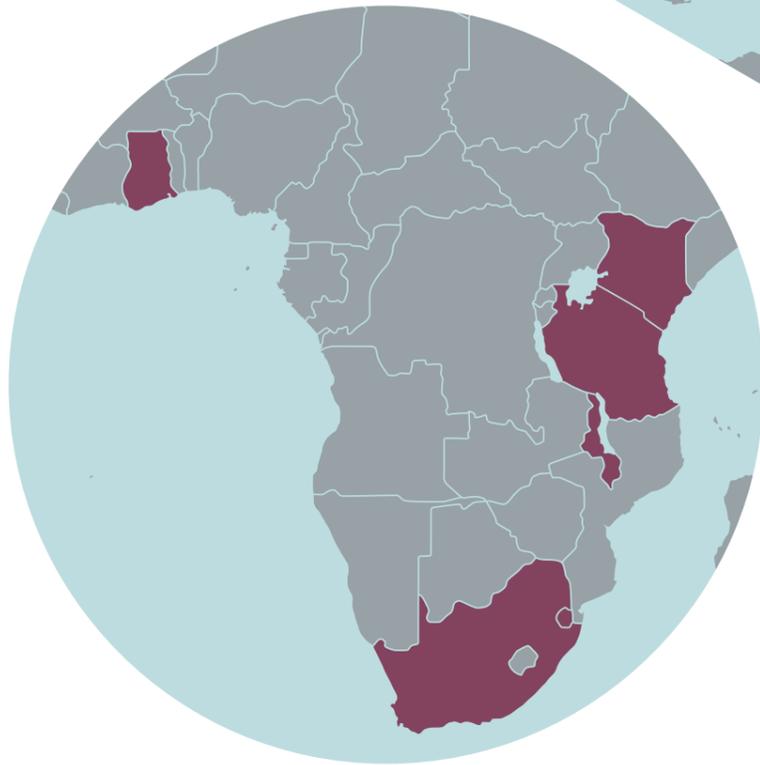
We work in partnership with other Salvation Army territories and commands in two key areas: community development and supporting The Salvation Army mission work globally through mission support.



# A GLOBAL PICTURE

As part of our vision to see a world restored, SAID worked in 18 countries in the 2018-19 financial year. With the valuable support of our global partners, we are empowering men, women and children to realise their potential and become agents of change in their communities.

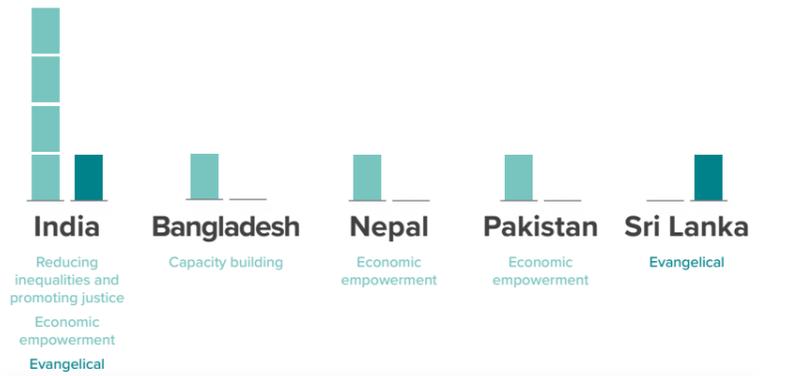
Together, we have equipped communities with access to clean water, enabled adults to develop income-generating skills, provided children with educational opportunities and advocated for a fairer world.



## AFRICA



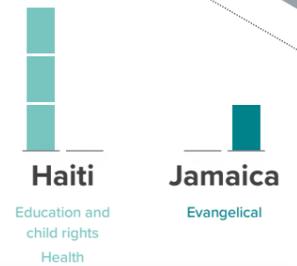
## EUROPE



## SOUTH ASIA



## SOUTH PACIFIC & EAST ASIA



## CARIBBEAN



# SIMBA ANTI-HUMAN TRAFFICKING PROJECT

## HOW SAID'S OBJECTIVES ALIGN WITH THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

- 1. EMPOWERING AND TRAINING LEADERS IN TARGET AREAS TO IMPLEMENT COMMUNITY-BASED TRAFFICKING PREVENTION PROGRAMS AND PRO-ACTIVELY RESPOND TO HUMAN TRAFFICKING.**



- 2. ENCOURAGING GENDER EQUALITY, FEMALE EMPOWERMENT AND PROMOTING THE UNIVERSALLY RECOGNISED RIGHTS OF CHILDREN AS AN ANTI-HUMAN TRAFFICKING STRATEGY.**



## COUNTRY: KENYA



Highlighted on the map are the regions wherein this project was active in Financial Year 2018-19

# HELPING COMMUNITIES BECOME SAFER AND STRONGER

**WE IMAGINE A FUTURE WHERE COMMUNITIES IN KENYA ARE SAFE AND PROTECTED FROM HUMAN TRAFFICKING.**

**THE SIMBA PROJECT IS A JOINT INITIATIVE OF THE SALVATION ARMY KENYA EAST AND THE SALVATION ARMY AUSTRALIA.**

**IT COMES ALONGSIDE COMMUNITIES FOR AWARENESS RAISING, EDUCATION AND TRAINING SO THEIR RIGHT TO FREEDOM FROM SLAVERY CAN BE REALISED.**

**BY STRENGTHENING THE EXISTING COMMUNITY SECURITY STRUCTURES, THEY CAN PLAY A LARGER ROLE IN PROTECTING VULNERABLE PEOPLE FROM EXPLOITATION.**

### WHO WE WILL HELP

The SIMBA project focuses on three main areas in Kenya: the Nairobi/Thika urban communities, the coastal regions and communities along the Mombasa-Nairobi Highway. These key areas address the unique vulnerabilities that exist in rural and urban areas.

The SIMBA project partners with the Nyumba Kumi Initiative, which is the national government's community policing structures. These structures play a key role in local security and can extend the reach of awareness-raising activities.

The SIMBA project also partners with schools. It trains teachers to act as patrons for the Rights of Children Clubs, which educate children on their rights, safe behaviours and child-abuse reporting avenues.

### ABOUT SIMBA

The Global Slavery Index 2018<sup>1</sup> estimates that 328,000 people in Kenya are living in modern slavery (victims of human trafficking). It also estimates that 70 per cent of the population are vulnerable to modern slavery due to factors such as low education levels, low employment opportunities, inequality and lack of basic needs. The SIMBA project aims to reduce the risk of human trafficking that these vulnerabilities contribute to by improving awareness and advocating on issues of human trafficking. ►

<sup>1</sup> <https://www.globalslaveryindex.org/2018/data/country-data/kenya/>

## FAST FACTS

# 2343

So far, 2343 adults and children have been trained as trainers of anti-human trafficking programming throughout six communities, with more to be trained until the project's conclusion in 2020. This training enables the project to continue effecting change in the area.

# 75%

Government officials and community leaders in 75 per cent of the communities reached so far are sensitised on anti-human trafficking.

# 41

Up to the reporting period of June 2019, 41 schools in both rural and urban areas of Kenya had established Rights of Children Clubs, educating youth about the risks of, and prevention strategies for, human trafficking.

In practice, this includes engaging government officials and community leaders with anti-human trafficking training. Our partners in Kenya East have also established a coalition of non-government organisations, businesses, churches and community groups. This coalition shares resources, coordinates services and develops responses to human trafficking. Community mobilisation programs help protect communities, increase safety and reduce vulnerabilities.

We are starting to see the impact of campaigns against gender-based violence and child exploitation. Men, in particular, are understanding the rights of children such as education and protection from early marriage.

The SIMBA project is also completing research studies to help inform practice and advocacy campaigns on a wider scale.

In schools, the project is forming Rights of Children Clubs. These help teachers educate students on the dangers of human trafficking and how they can protect themselves. The clubs educate children on their rights, help them identify risk factors for trafficking, and empower them to speak to adults for their safety. By the conclusion of the project in 2020, the goal is to have Rights of Children Clubs in at least 60 schools as a way of preventing trafficking. This includes mainstream schools and schools for the physically challenged and the blind (in braille form).

SIMBA is an example of SAID's collective funding projects. It is funded by The Salvation Army Self Denial Appeal, The Salvation Army Australia Women's Ministry, Salvos Sponsors and the Australian NGO Cooperation Program (ANCP) – a partnership between the Australian Government and accredited Australian non-government organisations.

### CHALLENGES AND VICTORIES FROM THE PARTNERS

Mukuru Kwa Njenga community members were shocked by how much they were able to contribute to local awareness raising during a community project audit. They were able to gather both in-kind and monetary contributions from a small group of Nyumba Kumi officials and community leaders. (See story on next page.) Encouraging communities to value their contributions generates strong ownership and recognition of their role in successful campaigns.

Movement of Salvation Army officers<sup>2</sup> in the past financial year was a key challenge for this project. Salvation Army officers assist in providing links to local communities, local government officials and other religious groups. The changes postponed trainings and action plans in each of the clusters as newly-posted Salvation Army officers were incorporated into the training of the local administrators. After their training they were able to provide support to the project's implementation as per their predecessors.

Our relationship-building with the government has led to The Salvation Army's selection into a new advisory committee. The Salvation Army Kenya East will help the government draft the National Plan of Action of Anti-Human Trafficking 2018–2022.

<sup>2</sup> The international Salvation Army has a practice of periodically redeploying its officers to new positions in order to best match an officer to a community and/or appointment.

### COMMUNITY REALISES THEIR ABILITY AND STRENGTH

Mukuru Kwa Njenga is one of Nairobi's largest slums. It has poor living conditions, a lack of basic amenities and high rates of crime and prostitution – all of which contribute to its human trafficking incidences.

As a result of these challenges, the community felt they had nothing to offer towards an anti-human trafficking project. In fact, the community members demanded payment for meeting attendance.

The Salvation Army Project Manager and Cluster Coordinator in Kenya explained that The Salvation Army worked with communities in identifying solutions and resources. Therefore, there would be no such payment.

Due to their existing positive rapport with the local Salvation Army corps, the community members agreed to give the project a chance. Throughout the initial sensitisation phase, the community groups could hardly believe how common human trafficking was in their area. They expressed willingness to educate everyone in their circle of influence.

As the project progressed, the community members were shocked at how much they were able to contribute – through in-kind and monetary ways – to the success of the awareness raising in Mukuru Kwa Njenga.

Steve, a youth leader, commented: "You mean it has taken The Salvation Army to come show us that we are also rich? Then I believe the SIMBA team when they say that we have solutions to our problems!"



# COMMUNITY EMPOWERMENT PROGRAM

COUNTRY: INDIA



*Highlighted on the map are the regions wherein this project was active in Financial Year 2018-19*



## WHEN HOME ISN'T A SAFE HAVEN

**WE BELIEVE IN COMING ALONGSIDE WOMEN EXPERIENCING DISADVANTAGE AND PARTNERING WITH THEM TO IMPROVE THEIR LIVES. SELF-HELP GROUPS ENCOURAGE WOMEN TO UNITE AND WORK TOGETHER. THEY LEARN HOW TO IMPROVE THEIR ECONOMIC SITUATION AND EARN A SUSTAINABLE LIVING, AND THE WOMEN SUPPORT ONE ANOTHER'S JOURNEY TO EMPOWERMENT.**

### WHO WE WILL HELP

From July 2018 to June 2021, the Community Empowerment Program aims to help 5070 disadvantaged women in northern states of India create 507 sustainable Self-Help Groups. Women of all ages are the targeted beneficiaries, but especially disadvantaged women including widows and women with inadequate access to water.

### ABOUT THE COMMUNITY EMPOWERMENT PROGRAM

The Community Empowerment Program uses Self-Help Groups to empower disadvantaged women in India's north. The program provides training for various income-generating activities such as sewing, farming, operating small shops and making soaps.

Through the power of collective numbers, women are taught and empowered to apply for loans and resources from official financial institutions and local government organisations. The Self-Help Groups also provide loans. In a traditionally male-dominated culture, this enables women to start their small businesses, without exorbitant fees from money lenders. (Women can also receive loans for important medication or home repairs.) As women gradually repay their loans to the Self-Help Groups through newfound income, that money supports other disadvantaged women in their community.

To support their financial success, women receive training on managing savings, repaying loans and small business management. The Self-Help Groups are also an important way of building awareness on health and social issues such as accessing clean and safe water, disease prevention, child labour and the rights of women.

The groups are linked with neighbouring Self-Help Groups and other local institutions to help ensure their sustainability. ►

## FAST FACTS

1%

Through Self-Help Groups, women can access loans for 1% interest, instead of harmful money-lender rates of 10%.

8 Litres

When a cow produces eight litres of milk in one day, a family is nourished and can sell the excess in the marketplace to supply their other needs.

5070

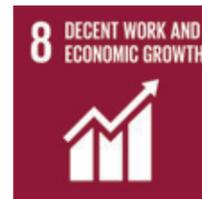
We envision 5070 women's lives changed through this Community Empowerment Program from 2018–2021.

### HOW SAID'S OBJECTIVES ALIGN WITH THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

- 1. EMPOWERING WOMEN IN COMMUNITIES BY SUPPORTING 507 SELF-HELP GROUPS TO BECOME SELF-SUSTAINABLE AND PROVIDING EDUCATION ON GENDER EQUALITY.**



- 2. INCREASING THE INCOME, SAVINGS AND ECONOMIC OPPORTUNITIES FOR 5070 SELF-HELP GROUP MEMBERS.**



- 3. IMPROVING HEALTH, WATER AND SANITATION CONDITIONS FOR 5070 SELF-HELP GROUP MEMBERS.**



- 4. STRENGTHENING THE STRUCTURES, CAPACITY AND EVIDENCE-BASED COORDINATION OF THE LOCAL SALVATION ARMY TO FURTHER HELP EMPOWER THE SELF-HELP GROUP MEMBERS.**



### CHALLENGES AND VICTORIES

There are several challenges and risks to consider as part of this program. One challenge is the limited access to marketing and market opportunities. Through our Community Resource Persons we are helping group members explore online marketing systems by providing access to electronics and digital literacy training.

We are also working on education surrounding the potential dangers of pyramid schemes. These schemes can increase household debt through false promises of fast avenues out of poverty.

An implementing partner provided us with encouraging feedback of the program's successes: "It is a great privilege to work with SAID. The help and support we receive from SAID is great ... With the support of SAID, our territory is able to help the community ... Now they are able to have dignity and women are able to stand on their own feet."

### HOPES AND DREAMS

Life was a daily struggle for Mrs Parveen and her three children. When her husband passed away, she began working as a domestic servant in other people's homes to support her family. She also had loans from money lenders at interest rates of 10 per cent per month to help fulfil the family's needs.

"Our situation was getting worse day by day, which was leading us towards poverty," she says.

When Mrs Parveen joined a Self-Help Group in Punjab, she learned about saving and was soon granted a loan from the group to buy a cow. "After some days, the cow started giving milk," she says. She was able to sell excess milk, which she used to begin repaying her loan.

"I meet all the needs of my family and, by God's grace, now I have two cows. My children and I are very happy ... I want that our group goes well and our group savings go up so that the needs of my friends and sisters are also fulfilled.

"I thank God and all Self-Help Group members and Mrs Ranjeet Kaur, the field organiser who has helped me so much. And most thanks to The Salvation Army. They have brought hopes and dreams to my life."



# SUSTAINABLE WATER, SANITATION, HYGIENE AND FOOD SECURITY

## HOW SAID'S OBJECTIVES ALIGN WITH THE UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS

**1. PROVIDING ACCESS TO CLEAN AND SAFE WATER, RAISING AWARENESS OF RAINWATER HARVESTING TECHNIQUES, AND IMPROVING OR PROVIDING HYGIENE AND SANITATION FACILITIES IN PRIMARY SCHOOLS AND COMMUNITIES.**



**2. INCREASING FOOD SECURITY.**



**3. ENCOURAGING WOMEN TO HOLD LEADERSHIP POSITIONS ON COMMITTEES FOR WATER, SANITATION AND HYGIENE AND FOOD SECURITY IN THEIR COMMUNITIES.**



## COUNTRY: MALAWI



*Highlighted on the map are the regions wherein this project was active in Financial Year 2018-19*



# CLEAN WATER GIVING A FRESH START TO LIFE

**WE ARE PASSIONATE ABOUT PREVENTING CHILDREN, WOMEN AND MEN FROM EXPERIENCING WATERBORNE, PREVENTABLE DISEASES.**

**OVER A THREE-YEAR PERIOD, WE CAME ALONGSIDE VILLAGE LEADERS, SCHOOLTEACHERS, STUDENTS AND COMMUNITY MEMBERS.**

**WE WORKED WITH THEM TO IMPROVE THEIR WATER SOURCES, FARMING METHODS, AND HYGIENE AND SANITATION PRACTICES.**

**IMPORTANTLY, WE ENCOURAGED THE COMMUNITY TO REALISE THEIR POTENTIAL TO TRANSFORM THEIR HABITS FOR TODAY'S HEALTH AND THAT OF FUTURE GENERATIONS.**

### WHO WE WILL HELP

The Salvation Army WASH project was delivered to 57 vulnerable rural communities in Malawi. The goal was to contribute towards reduced morbidity and mortality in these communities through new boreholes, rainwater harvesting tanks, school sanitation facilities, household toilets, hygiene education and/or conservation agriculture training. Each community worked in partnership with the district offices and the private sector.

### ABOUT THE PROJECT

The three-year WASH project in Malawi concluded in December 2018.

Before the project began, water-related problems were rife in the two project areas: Traditional Authorities Kyungu and Kilupula in the Karonga District. Children were late to school, due to walking long distances to collect water, or staying home because they were ill.

The project improved access to safe and sustainable water by drilling 40 new boreholes and rehabilitating 17 others. It also improved sanitation facilities and ensured communities became open-defecation free. A crucial aspect of the project's success was forming village sanitation committees to track local sanitation issues.

Five schools received two toilet blocks each. They included accessible menstrual hygiene rooms for girls (flat platforms, pedestals, handrails and ramp access). This helps children with disabilities feel an enhanced sense of dignity and provides equal opportunities for education.

To help improve food security, the project taught conservation agriculture strategies. This method is ideal for small areas of land as it emphasises mulching and low turnover of crops. ►



## FAST FACTS

136

The WASH project built permanent toilets for 136 households and 4603 villages are open-defecation free.

89,760

The project has educated 89,760 people with hygiene and sanitation messages and taught the same number of people about rainwater harvesting.

30%

The five major target areas have seen improved access to sustainable, safe and clean water – a more than 30 per cent decrease in water-related illnesses like cholera and diarrhoea.

### CHALLENGES AND VICTORIES

During the 2017-18 cholera outbreak in the district of Karonga, only one case occurred in The Salvation Army's project area (and it is assumed this was caught when travelling outside of the area). We see this success as a result of increased access to safe water and sanitation facilities, improved hygiene practices and food security in previously vulnerable parts of Karonga.

As part of the project's goal for promoting gender equality, women take part in, and hold leadership positions on, WASH (Water, Sanitation, Hygiene) and conservation agriculture committees. Each committee of 10 comprises seven women and three men. We also saw positive results from educating entire households about hygiene and sanitation – it empowers women and sees a fair distribution of responsibilities.

One of the biggest challenges is ensuring WASH infrastructure and services are sustainable and resilient to climate-related risks, such as floods. Floods can destroy latrines and displace people into camps without quality sanitation facilities. To help communities face this challenge, the WASH project includes building community resilience as well as designing flood-resistant facilities.

### NEW TOILETS IMPROVING CHILDREN'S CHANCES FOR AN EDUCATION

Prior to The Salvation Army WASH project in Kakoma Primary School, poor sanitation and toilet facilities affected student attendance and performance.

"We always (complained) of safety, limited privacy and lack of comfort," says 15-year-old Asale\* of the old toilet situation. Many girls, like Asale, would return or stay home during their monthly periods to change pads and clean themselves and, therefore, miss time in class.

Even if they did use the old toilets, handwashing facilities were not close by. "We could walk some distances from the toilet to find water for handwashing," explains fellow student Zikomo\*.

Both Zikomo and Asale are pleased with the new toilet facilities. Kakoma Primary School is one of the five schools to receive rainwater harvesting tanks and new toilet blocks. The schools also received hygiene and sanitation education.

"The new toilet block is suiting our needs as girls," says Asale. "It includes a menstrual hygiene room, accessible toilet and, on top of that, the toilets have doors and keys to ensure our safety, comfort and privacy."

More than 5000 students have benefitted from this project, including at least two pupils with disabilities. Students can now feel safe and clean when using the toilets and are no longer missing out on their valuable education.

*\*Names changed*

# CHURCH PARTNERSHIP PROGRAM

## FAST FACTS

7

Papua New Guinean churches and their Australian counterparts form the Church Partnership Program: United Church, Seventh Day Adventist, Evangelical Lutheran Church, Catholic Church, Anglican Church, Baptist Union and The Salvation Army.

10

theological pillars shape the Theology of Gender Equality, a document authored by the Church Partnership Program and used for education and advocacy.

\$995,500

the grant given to The Salvation Army International Development as part of the Australian Government's Church Partnership Program.



Banner says: "Do not hit women, they are humans like you".

# CREATED IN GOD'S IMAGE: MALE AND FEMALE

## INCREASED AWARENESS FOR GENDER EQUALITY IN PAPUA NEW GUINEA

Under the Church Partnership Program (see pages 28–29), SAID works with six other mainline churches, and Australian-based NGOs, to help build a prosperous and inclusive Papua New Guinea. Raising awareness for gender equality is one of five thematic areas for SAID's partnership with The Salvation Army Papua New Guinea.

In late 2018, SAID worked with The Salvation Army in Papua New Guinea to run a gender equality training program in Wewak, East Sepik Province. Thirty divisional leaders and corps officers attended. The training program's foundation was the Church Partnership Program's Theology of Gender Equality – a guiding document that uses Scripture to advocate for equal participation, opportunity and responsibility for all men and women.

The training program raised awareness about gender equality issues and provided information about support and services available to victims of gender-based violence. The Salvation Army leaders were encouraged to share the knowledge with their communities and be an advocate for gender equality. Lieutenant Patricia Naiso says she will do exactly that. "Through our ministry, I interact regularly with a lot of vulnerable people. This includes widows, orphans and persons living with disabilities. I am thankful for this course because I can now go and share what I have learned with the people living in the settlements of Wewak. They have a right to know this information too."

## WIDESPREAD ADVOCACY

On 1 December 2018, 800 women, men and young people took part in an anti-violence march through Goroka in the highlands of Papua New Guinea. The Salvation Army, Catholic Church and United Church led the march under the banner of the Church Partnership Program. It formed part of Papua New Guinea's 20 Days of Human Rights Activism campaign.

The theme for the campaign was: "Act now to end gender-based violence in the world of work – lead, speak, support, action". The campaigners marched through Goroka's main marketplace carrying posters with messages calling for respect and equal opportunity.

The crowd assembled at the Young Christian Centre Hall for speeches that highlighted the importance of a collaborative approach among like-minded organisations to end gender-based violence.

"Enough is enough! We must have equal opportunity and equal responsibility

at all levels, in both distribution of labour and resources," said Jean Jano, program manager of Eastern Highlands Family Voice, an organisation working on issues of family violence, violence against women, and sexual and gender-based violence. "We must respect one another and love one another because we are all created in the image of God and we all have the same rights."

Reverend Daniel Paraide, of the United Church and chaplain for the University of Goroka, explained that the Papua New Guinea Government is committed to protecting all women and girls from violence. "The churches and (non-government organisations) have the same plan and that is why we marched today in Goroka," said Rev. Paraide. "We are supporting our government to achieve this commitment and we believe that we can all be the voice of the voiceless victims."

Sources: Wantok, Papua New Guinea, 6–12 December, 2018 and Wantok, Papua New Guinea, 27 December–9 January, 2019.



# MISSION SUPPORT

## PLANTING FLAGS

### SUPPORTING SALVATION ARMY EVANGELISM AND GROWTH IN TANZANIA

The Salvation Army began evangelising in Tanzania in 1933. As the church grew and spread throughout the country, it set up official ministry in 1950. The Salvation Army continued to see growth and, today, there are over 150 officers in over 150 communities. Those communities are important places of worship and avenues through which the Tanzanian Salvation Army can minister to the needy and help make a difference in people's lives.

The country has a national poverty rate of 26 per cent<sup>1</sup> and The Salvation Army has limited resources. However, this does not limit The Salvation Army's passion to bring the Good News of Jesus Christ to new communities.

Many new gatherings begin humbly, often under a mango tree, led by a corps officer from a neighbouring community. As attendance grows, the informal gathering becomes a regular house meeting.

The corps officer then appoints someone to offer local leadership. As the ministry develops, it becomes a corps plant. The local leader now has the responsibility and title of 'corps leader'. A Salvation Army flag is planted to signify the new opening.

Colonel Ted Horwood, former Salvation Army leader in Tanzania, saw the symbolism in this action: "Plant a Salvation Army flag anywhere in Tanzania and it will grow a corps."

### LEADERSHIP TRAINING THANKS TO AUSTRALIA TERRITORY MISSION SUPPORT

There is never a shortage of opportunities. In recent years alone, 40 corps leaders have been appointed. Many are new to The Salvation Army. Despite their leadership skills, they need to learn about Salvation Army mission and ministry. There is a desperate need for training.

The Tanzania Territory would struggle to provide this without the Australia Territory's support and partnership. Thanks to funding from Australian Mission Support, 20 corps leaders attended the Corps Leaders Ministry Training Course in 2017. This three-week residential course at Territorial Headquarters provided basic training in Salvation Army ministry. It included doctrine, pastoral care, spiritual leadership, youth and children's ministries, women's ministries, Salvation Army ceremonies, corps record keeping and exposure to local corps activities for practical experience. It helped equip the corps leaders to lead the work of The Salvation Army in their communities.

So successful was this training course that several corps leaders have gone on to become trained as Salvation Army officers. It's no wonder that Tanzania provided 20 more corps leaders the same training opportunity in 2019, once again made possible by Australian Mission Support funding.

Supplying new openings with trained corps leaders is paramount to helping The Salvation Army remain strong, vibrant and growing in Tanzania. Thanks to non-tax deductible donations to the Self Denial Appeal, we can partner with Tanzania and see God transform the country.

<sup>1</sup> World Bank, <https://www.worldbank.org/en/country/tanzania/overview#1>

**FAST FACTS**

**40**  
corps leaders recently appointed to new openings.

**20**  
corps leaders trained in 2017 openings.

**20**  
more corps leaders to be trained by the end of 2019.



# YEAR IN REVIEW

## LESSONS LEARNED

SAID evaluates and monitors programs at regular intervals throughout projects, and it is through this process that we are able to improve on the effectiveness of our programs to ensure we are delivering sustainable, positive change in communities internationally. SAID is able to develop lessons learned to continuously commit ourselves to evolving our work and ensure standardisation of compliance, meet our strategic action plan objectives, dedicate ourselves to safeguarding of vulnerable people and environments and, importantly, to deliver our projects with diligence, respect and care alongside our partners. We ensure our mission and values are met and deliberately think forward for long-term improvements in quality of life and access to human rights. This practice is a measure of accountability and responsibility to our partners, communities, planet and supporters. SAID focuses on collaborative efforts through partnerships, governance oversight and reporting.

### VALUE OF PARTNERSHIPS

For SAID, partnerships cannot be understated. SAID's work is enriched through partnerships, which is why it has been chosen as the theme for this year's report. We work through local engagement on issues these community partners have identified themselves. We work alongside them to develop solutions and provide knowledge and resources to elicit change – in social thinking, in infrastructure, in education, in access to rights. In doing so, the socio-economic and developmental gaps are slowly being closed for these communities, enabling them to utilise the voices they have. Working with partners allows knowledge to be shared with us, just as it is shared from us, adding value to our work. SAID has been able to implement knowledge gained in other projects, and innovate our approach for substantial and sustainable progress to achieve our goals and objectives with our partners.

### ONGOING AND RENEWED COMMITMENT TO SAFEGUARDING

The Salvation Army Australia transitioned to a national structure in January 2019. With respect to the organisation's response to child safety, a dedicated unit for safeguarding was established within the national Professional Standards and Quality Department. The safeguarding unit develops tools and training to support the safety and wellbeing of children and young people. One specialist from the team is dedicated to international development, providing advice to front-line staff at SAID and working closely with partners and communities in project implementation. In addition, a Child Safe Project was established in 2018 with specific reference to the recommendations of the Royal Commission into Institutional Responses to Child Sexual Abuse.

SAID has also renewed its commitment over the past 12 months to the revised Safety and Wellbeing of Children and Young People Framework. The framework is based on the 10 National Principles for Child Safe Organisations and has been mapped to the nine DFAT Minimum Child Protection Standards. The organisational Code of Conduct has also been revised and includes expected standards of behaviour in relation to child safeguarding and prevention of sexual exploitation and abuse.



Human Resources procedures are being updated to include mandatory interview and referee questions for any child-facing role. A Safeguarding Advisory Group was also established in 2019 to assist in implementation of the Safety and Wellbeing of Children and Young People Framework across The Salvation Army's various mission expressions.

### OUR STRATEGIC ACTION PLAN – PLANNING FOR CHANGE

The lessons learned over the last 12 months allows us to make improvements on our strategy for the future. As we live out our vision, values and mission over the next five years, SAID will focus its efforts on five key areas:

1. Delivering high-quality community development programs in line with the United Nations Sustainable Development Goals (SDGs):

- Economic empowerment (SDGs 1, 2 and 8)
- Health (SDGs 3 and 6)
- Education and child rights (SDG 4)
- Climate justice and environment (SDGs 13 and 15)
- Reducing inequalities and promoting justice (SDGs 5, 10 and 16).

Increased attention on impact measurement will help ensure SAID delivers high-quality service and outcomes in community development projects.

2. Focusing on key geographic areas for community development.

This provides the opportunity to develop strong partnerships and have a deeper, more effective level of impact in the areas in which we work. We are actively exploring new partnerships in the Pacific region.

3. Strengthening governance and programmatic systems.

SAID is committed to remaining compliant with internal and external policies, pursuing best practice and building a varied network of external consultants/organisations in each geographical area.

4. Financial sustainability and funding goals (in partnership with communications and fundraising teams).

A balanced portfolio of funding streams will allow SAID to plan for the future, sustain additional projects and keep administration costs low.

5. Engaging in The Salvation Army mission globally.

We envision all expressions of local Salvation Army mission meaningfully engaging with the international mission of The Salvation Army through active partnerships, advocacy and financial support.

In addition, a suite of safeguarding training modules is being developed including a specialist international module. A toolkit of safeguarding resources will be established to complement the training and Safety and Wellbeing of Children and Young People Framework. In addition, regular audits of integrity checks are also conducted for personnel across the organisation. SAID recognises its responsibility and duty of care for and with those we partner with and the communities we help.

## SUPPORTER THANK-YOU PAGE

### PARTNERSHIP SPOTLIGHT

We want to say thank you to you! Your partnership with us means we can all work towards a world with no poverty or inequality. Thank you to those who sacrificially give to the Self Denial Appeal, to those who purchase gifts from our Salvos Gifts catalogue and to individual donors for making change possible. Thank you to the government bodies, not-for-profits and Salvation Army partner territories that work with us. And thank you to our implementing partners and local leaders for your dedication and commitment to vulnerable children, men and women. All the work we do, and will continue to do, is shaped and is possible because of you.

SAID aims to see a world restored by the love of Christ, with people living in dignity and filled with hope. You are a valuable part of seeing this achieved. Whether you are donating, on the ground working with community members, guiding and shaping our governance and strategy, developing project plans or sponsoring communities, we want to honour you, inspire you and work alongside you. Thank you for partnering with us to impact lives on a global scale.

### FUNDRAISING SPOTLIGHT – YOUR IMPACT

The work SAID is involved with is only possible through the generous giving of our supporters. As a supporter, you not only share our vision and mission but help us achieve our goals. Your commitment to sustainable development assists with contributing to a better world for the people and the planet. As you read through this report, you will see the impact we are having on the ground. You can stay up to date with SAID's work through our biannual newsletter. You can also continue to help through workplace giving, donating, gift catalogue or wills and bequests.

### TESTIMONIALS – WHY DONORS CHOOSE TO SUPPORT SAID'S WORK

*It has been our privilege to serve in Papua New Guinea and to visit countries such as Kenya, Zimbabwe and the Philippines. We have seen first-hand lives transformed, communities changed and people given a future and a hope through the giving of our people to the Self Denial Appeal.*

*We have always supported the Self Denial Appeal and, in particular, the OWSOMS (One Week's Salary on Missionary Service) principle. Giving one week's salary is a small sacrifice when others have so little.*

*We give to the Self Denial Appeal because it is a privilege to share our resources and to also see lives transformed through skills training and provision of resources.*

*We also give because God abundantly blesses us when we are generous.*

#### Commissioner James Condon

Former Territorial Commander of the Australia Eastern Territory

*We have always loved the Salvos' annual Self Denial Appeal. Each year, we see quality videos that excite us about what the Salvos are doing to alleviate hardship around the world and bring Jesus' love through practical help to so many people. Each year, it inspires us to give generously. Each year, it encourages us to challenge our church and our children to give sacrificially. Each year, we are blown away by how we see God work in our corps and knowing the difference it will make to the kingdom of God. 2 Corinthians 9:11 says: "You will be enriched in every way so that you can be generous on every occasion, and through us your generosity will result in thanksgiving to God."*

#### Donna Todd

Supporter



# SAID GOVERNANCE

## 2018-19 COUNCIL MEMBERS



**Lieutenant-Colonel Winsome Merrett (Council Chair)**

Commissioned as a Salvation Army officer in 1987, Winsome has worked in church mission, youth and children, and women's ministries, and most recently executive leadership, as National Assistant Chief Secretary. She is passionate about leading effectively, developing others and seeing the local church successfully and relevantly connecting with its community.



**Roger Burton (Projects and Performance Committee Chair)**

Roger came to our council in 2018 with 25 years' experience in corporate senior management and a decade spent helping aid agencies gain and maintain Australian government accreditation.



**John McIntosh (Finance and Risk Committee Chair)**

John is a chartered accountant whose business provides tax and accounting compliance advice to charitable organisations. He joined our council in 2018, and is also a member of The Salvation Army Employment Plus board and the ATO's Not-for-profit Stewardship Group.



**John Gordon**

John is a former Senior Audit Partner at PwC with over 35 years' involvement in not-for-profit organisations. He has provided us with corporate governance advice since joining our council in 2017.



**Arbin Kumar**

Arbin comes to our council with 13 years' experience as Financial Accountant for The Salvation Army, managing financial accounting and taxation reporting. He also brings high-level networking capabilities and 15 years' team-building expertise.



**Amanda Walsh**

A member of the Australian Institute of Company Directors, Amanda is an expert at making complex systems simple and workable, developing strategies and partnerships to reduce bureaucracy and improve processes and governance. Amanda joined our council in 2016.



**Janine Kewming**

With many years of executive and senior leadership experience, Janine brings over 10 years of fundraising expertise to her role as Head of Fundraising, including three years working with a leading International Aid organisation.

"Alongside others" also holds a strong meaning to us for our governance, accountability and compliance. We have renewed our commitments in these areas because we believe when these are working well, great projects happen. This results in people living with hope and dignity, and having their voices heard.

The Salvation Army Australia Territorial Board has approved authority for the SAID Council, Finance and Risk Committee (FRC), and Project and Performance Committee (PPC) to oversee the programmatic, business, risk and financial operations for SAID. The SAID Council has direct oversight over the authorisation and analysis of the policies and process manuals for SAID's work, monitors the SAID Strategic Action Plan, examines SAID's compliances with ACFID's Code of Conduct and sustains SAID's government accreditation.

## FRC DESCRIPTION

The FRC's role is to ensure SAID continues to operate with appropriate internal controls and risk management framework. We review project proposals, associated project risks, audit reports and provide advice to management on project risk management strategies. The FRC has delegated authority from the SAID Council to oversee these areas and make decisions within the approved terms of reference.

## PPC DESCRIPTION

The Programs Performance Committee provides a separate forum from the formal SAID governance group to assist in providing a greater depth of review, both for proposed projects as well as current projects in the SAID portfolio. Through this forum there is the opportunity to tap the expertise of a wide cross section of development professionals that ensures the projects SAID undertakes creates meaningful and sustainable change in the lives of the communities that it serves. We review projects at every stage in their cycle, assisting the SAID programs team to identify effective and sustainable activities, outputs and outcomes as well as impact for people suffering the effects of poverty, injustice and marginalisation.



▲ SAID staff members, left to right:  
Back row: Naomi, Craig, Ron, Mark, Connor.  
Front Row: Rachael, Zoe, Simone, Clinton.

## ABOUT THIS REPORT

The Salvation Army (NSW) Property Trust is a signatory member to the Australian Council for International Development (ACFID) Code of Conduct. As a member, SAID is committed and fully adheres to the ACFID Code of Conduct to ensure compliance with industry-determined good practice, such as carrying out work with transparency, accountability and integrity. At SAID we share the belief that ACFID Code of Conduct is essential to ensure collective work to equitable and sustainable development. More information about the Code of Conduct can be found at [www.acfid.asn.au/code-of-conduct](http://www.acfid.asn.au/code-of-conduct).

### ABOUT THIS ANNUAL REPORT

This Annual Report is for The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) ABN 52 609 689 893 and The Salvation Army Australia Self Denial Fund (For Overseas Aid) ABN 15 562 601 404. The provision of information on our activities, our performance and our operations in this Annual Report is one of the ways in which we seek to satisfy our accountability and transparency with stakeholders. The financial figures in this report have been audited by KPMG. All photos within this annual report have been taken by The Salvation Army, and permission has been granted to use all images and stories in this report. Names of children quoted within have been changed for safety and protection.

### CHARITABLE STATUS AND TAX CONCESSIONS

The structure of The Salvation Army (NSW) is a property trust; a charitable institution that is endorsed by the Australian Taxation Office (ATO) as an Income Tax Exempt Charity and receives certain tax concessions and exemptions consistent with its status, which relate to income, goods and services, and fringe benefits taxes. The Salvation Army has been endorsed by the ATO as a Deductible Gift Recipient (DGR) and operates a Self Denial Fund for Overseas Aid, which is also endorsed as DGR.



### FEEDBACK AND COMPLAINTS

We would love to hear from you! You can help to inform our practice in a positive way to ensure transparency and accountability. Please do not hesitate to contact us with questions or feedback – you can email [aus.internationaldevelopment@salvationarmy.org.au](mailto:aus.internationaldevelopment@salvationarmy.org.au) to get in touch. In addition, you can also lodge a complaint, please email [aus.internationaldevelopment@salvationarmy.org.au](mailto:aus.internationaldevelopment@salvationarmy.org.au)

Further information regarding our complaints handling policy can be found on our website: [www.salvationarmy.org.au/international-development](http://www.salvationarmy.org.au/international-development). If you are not satisfied with the response and believe our organisation has breached the ACFID Code of Conduct, you can lodge a complaint with the ACFID Code of Conduct Committee at [code@acfid.asn.au](mailto:code@acfid.asn.au). Information about how to make a complaint can be found at [www.acfid.asn.au](http://www.acfid.asn.au)

### AUSTRALIAN GOVERNMENT – BASE ACCREDITATION

The Australian Government accreditation, through the Department of Foreign Affairs and Trade (DFAT), provides assurance that our organisation is well-managed and highlights that SAID is capable as a non-government organisation of delivering quality development outcomes. The Australian Government provides grants to SAID to implement its own aid and development programs through two channels: the Australian NGO Cooperation Program and Church Partnership Program.

### OUR AUSTRALIAN GOVERNMENT PARTNERSHIPS

Australian NGO Cooperation Program (ANCP). During this financial year, ANCP's contribution was used to fund the SIMBA Anti-Human Trafficking Project in Kenya.

Church Partnership Program (CPP) Churches are central to community dynamics throughout Papua New Guinea, representing shared values and often serving as the voice of the community. Churches may be the most accessible institution for rural and marginalised communities to seek information and support. The Salvation Army is one of seven mainline churches in Papua New Guinea involved in the Church Partnership Program, which is funded by the Australian Government. In the past year, we received \$995,500 to fund 20 projects under Phase 3 (CPP3) of this program. CPP3's goal is that church-initiated collective action will lead to improvements in service provision, governance, inclusion and management practices in partner organisations. Partners can then share efficiencies and replicate their capabilities with communities to build capacity and resilience.

The 20 projects are under the umbrella of three different program outcome areas:

- Fostering inclusive partnerships with all levels of government, civil society and other churches to benefit the community through forums, advocacy events, collective activities, capacity building, research and innovations.
- Strengthening community resilience across five thematic areas of Education, Health, Gender Equality and Social Inclusion, Disaster Risk Reduction, and Peace and Prosperity.
- Effectively managing the program through project monitoring and evaluations, upgrading IT installations, financial management and impact reporting.

The Salvation Army is the lead partner for the thematic area of Peace and Prosperity, and is determined to see Papua New Guinea become a just, safe and inclusive society for all. In 2018-19, the project continued restorative justice awareness to remote villages, negotiated peace agreements during community unrest and expanded its work into new provinces. It also strengthened its partnerships with the Department of Justice and Attorney General and the National Youth Development Authority to address drug and alcohol abuse and family violence within communities.



# FINANCIAL REPORT

## Financial Summary

For the year ended 30 June 2019

Public funds raised totalled \$5.49m and comprised 65% of operating revenue for 2019, compared with 72% in 2018.

Public funds included donations and gifts received from Australian individuals and organisations, as well as non-monetary income such as volunteer service.

DFAT Grant income valued at \$1.15m, contributed to 14% of operating revenue. Investment income received was \$0.19m, other income (which included bequests and legacies) was \$1.32m, and income for religious adherence programs was \$0.3m.

From 1 July 2018, management levy charged on donations income is reduced from 15% in 2018 to 10% in 2019.

Programs expenditure was 57% of operating expenditure for 2019, a decrease compared to 68% in 2018.

Fundraising costs accounted for 4% of total expenditure, same as in 2018. Accountability and administration costs were 10% of expenditure, an increase compared to 9% in 2018.

Expenditure for religious adherence programs was 29% in 2019, an increase compared to 18% in 2018.

We are a signatory to the Australian Council for International Development's Code of Conduct.

The full annual and financial reports for the year ended 30 June 2019 are available on The Salvation Army website at [www.salvationarmy.org.au/international-development/about/annual-reports-and-publications](http://www.salvationarmy.org.au/international-development/about/annual-reports-and-publications).

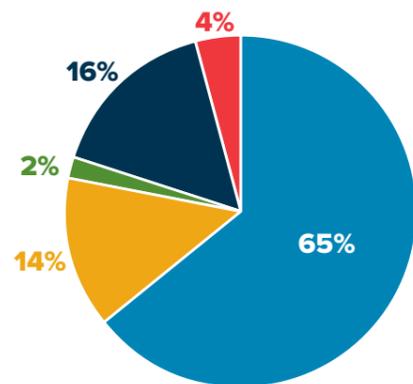
The Financial Report has been prepared in accordance with the requirements set out in the Australian Council for International Development (ACFID) Code of Conduct.

The Salvation Army Australia Territory is committed to full adherence to this code.

For further information on the Code, please refer to the ACFID Code of Conduct website at [www.acfid.asn.au/code-of-conduct](http://www.acfid.asn.au/code-of-conduct).

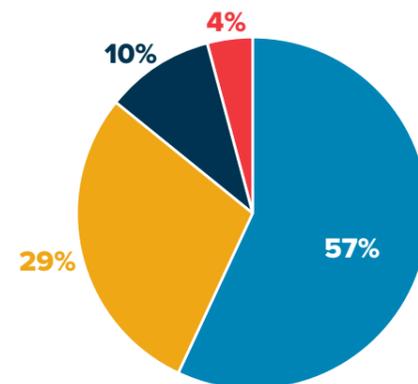
### % of total income in 2019

	\$m	%
Donations & Gifts - Monetary	5.49	65%
DFAT Grants	1.15	14%
Investment Income	0.19	2%
Other Income	1.32	16%
Religious Adherence Programs	0.30	4%
<b>Total Income</b>	<b>8.45</b>	<b>100%</b>



### % of total expenditure in 2019

	\$m	%
Accountability & Administration	0.73	10%
Fundraising Costs	0.33	4%
Program Expenditure	4.29	57%
Religious Adherence Programs	2.19	29%
<b>Total Expenditure</b>	<b>7.54</b>	<b>100%</b>



## Aggregated Statement of Comprehensive Income

For the year ended 30 June 2019

	2019 \$	2018 \$
<b>Revenue</b>		
Donations and gifts		
Monetary	5,475,971	5,505,040
Non-monetary	10,349	11,896
Bequests and legacies	67,966	72,675
Grants		
Department of Foreign Affairs and Trade	1,145,827	850,603
Other Australian	-	-
Other overseas	-	-
Investment income	193,762	149,894
Commercial activities income	-	-
Other income *	1,258,081	773,606
Revenue for international religious adherence programs	300,000	300,000
<b>Total revenue</b>	<b>8,451,956</b>	<b>7,663,714</b>
<b>Expenditure</b>		
<b>International aid and development programs expenditure</b>		
International programs:		
Funds to international programs	3,568,843	4,225,280
Program support costs	725,827	735,740
Community education	-	-
Fundraising costs:		
Public	326,403	324,772
Government, multilateral and private	-	-
Accountability and administration	719,708	650,732
Commercial activities expenditure	-	-
Non-monetary expenditure	10,349	11,896
Other expenditure	-	-
<b>Total international aid and development programs expenditure</b>	<b>5,351,130</b>	<b>5,948,420</b>
Expenditure for international religious adherence programs	2,187,162	1,338,059
Domestic programs expenditure	-	-
<b>Total expenditure</b>	<b>7,538,292</b>	<b>7,286,479</b>
<b>Excess of revenue over expenditure</b>	<b>913,664</b>	<b>377,235</b>
<b>Other comprehensive income</b>	<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>	<b>913,664</b>	<b>377,235</b>

**Note:**

\* 2019 includes \$798,011 (2018: \$638,035) contribution from The Salvation Army Australia to cover the shortfall of The Salvation Army International Development Office (SAID).

These summary financial reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code, please refer to the ACFID Code of Conduct available at [www.acfid.asn.au](http://www.acfid.asn.au)

This financial report is a summarised version of our full financial report. Copies of our 2018-19 audited financial report can be obtained by visiting [salvationarmy.org.au/international-development/about/annual-reports-and-publications](http://salvationarmy.org.au/international-development/about/annual-reports-and-publications)

## Aggregated Statement of Financial Position

For the year ended 30 June 2019

	2019 \$	2018 \$
<b>Current assets</b>		
Cash and cash equivalents	9,112,708	7,889,945
Trade and other receivables	90,897	368,343
Other financial assets	2,075,309	2,067,699
<b>Total current assets</b>	<b>11,278,914</b>	<b>10,325,987</b>
<b>Non-current assets</b>		
Plant and equipment	-	1,245
Computer	-	493
<b>Total Non-current assets</b>	<b>-</b>	<b>1,738</b>
<b>Total assets</b>	<b>11,278,914</b>	<b>10,327,725</b>
<b>Current liabilities</b>		
Trade and other payables	76,929	25,955
Provisions	95,354	75,821
<b>Total current liabilities</b>	<b>172,283</b>	<b>101,776</b>
<b>Non-current liabilities</b>		
Provisions	-	32,982
<b>Total Non-current liabilities</b>	<b>-</b>	<b>32,982</b>
<b>Total liabilities</b>	<b>172,283</b>	<b>134,758</b>
<b>Net assets</b>	<b>11,106,631</b>	<b>10,192,967</b>
<b>Equity</b>		
Reserves	11,106,631	6,276,438
AUS contribution/equity	-	3,916,529
<b>Total equity</b>	<b>11,106,631</b>	<b>10,192,967</b>

## Aggregated Statement of Changes in Equity

For the year ended 30 June 2019

	Retained Earnings \$
<b>Balance as at 1 July 2017</b>	<b>5,899,203</b>
Amount transferred to Reserves	377,235
Movement to Reserves	3,916,529
<b>Balance as at 30 June 2018</b>	<b>10,192,967</b>
<b>Balance as at 1 July 2018</b>	<b>10,192,967</b>
Amount transferred to Reserves	913,664
<b>Balance as at 30 June 2019</b>	<b>11,106,631</b>

## Aggregated Statement of Cash Flows

For the year ended 30 June 2019

	2019 \$	2018 \$
<b>Cash flows from operating activities</b>		
Donations received	5,475,971	6,141,471
Other income received	1,858,447	1,052,053
Bequests and legacies received	67,966	72,675
Government grants received	1,145,827	850,603
Interest received	197,801	125,657
Payment to suppliers and employees	(1,771,936)	(1,808,010)
Distribution to overseas partners	(5,751,313)	(3,396,947)
<b>Net cash provided by operating activities</b>	<b>1,222,763</b>	<b>3,037,502</b>
<b>Cash flows from investing activities</b>		
Other financial assets - AUS contribution	-	1,619,579
<b>Net cash provided by investing activities</b>	<b>-</b>	<b>1,619,579</b>
<b>Net increase in cash and cash equivalents</b>	<b>1,222,763</b>	<b>4,657,081</b>
<b>Cash and cash equivalents at the beginning of year</b>	<b>7,889,945</b>	<b>3,232,864</b>
<b>Cash and cash equivalents at the end of year</b>	<b>9,112,708</b>	<b>7,889,945</b>

These summary financial reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code, please refer to the ACFID Code of Conduct available at [www.acfid.asn.au](http://www.acfid.asn.au)

This financial report is a summarised version of our full financial report. Copies of our 2018-19 audited financial report can be obtained by visiting [salvationarmy.org.au/international-development/about/annual-reports-and-publications](http://salvationarmy.org.au/international-development/about/annual-reports-and-publications)





## Auditor's Independence Declaration under subdivision 60-C section 60-40 of Australian Charities and Not-for-profits Commission Act 2012

To: the Trustees of The Salvation Army (Australia) Self Denial Fund (for Overseas Aid)

I declare that, to the best of my knowledge and belief, in relation to the audit for the financial year ended 30 June 2019 there have been:

- i. no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-for-profits Commission Act 2012 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.

*KPMG*

KPMG

A handwritten signature in black ink, appearing to read 'Daniel Robinson'.

Daniel Robinson  
Partner

Sydney

22 November 2019

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Liability limited by a scheme approved under Professional Standards Legislation.



## Independent Auditor's Report

To the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid)

### Report on the audit of the Summary Financial Report

#### Opinion

The **Aggregated Summary Financial Report** of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) (the Aggregated Fund) is derived from the Audited Financial Report of the Aggregated Fund as at and for the year ended 30 June 2019 (Audited Financial Report).

In our opinion, the accompanying Aggregated Summary Financial Report is consistent, in all material respects, with the Audited Financial Report of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid), and has been prepared in accordance with the requirements set out in the *Australian Council for International Development (ACFID) Code of Conduct*.

The **Aggregated Summary Financial Report** comprises:

- i. Aggregated statement of financial position as at 30 June 2019
- ii. Aggregated statement of comprehensive income; Aggregated statement of changes in equity and Aggregated statement of cash flows for the year then ended.

The **Aggregated Fund** consists of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) ABN 52 609 689 893 and The Salvation Army Aust Self Denial Fund (for Overseas Aid) ABN 15 562 601 404

#### Aggregated Summary Financial Report

The Aggregated Summary Financial Report does not contain all the disclosures required by *Australian Accounting Standards – Reduced Disclosure Requirements* applied in the preparation of the Audited Financial Report. Reading the Aggregated Summary Financial Report and the auditor's report thereon, therefore, is not a substitute for reading the Audited Financial Report and the auditor's report thereon.

The Aggregated Summary Financial Report and the Audited Financial Report do not reflect the effects of events that occurred subsequent to the date of our report on the Audited Financial Report.

#### The Audited Financial Report and Our Report Thereon

We expressed an unmodified audit opinion on the Audited Financial Report in our report dated 22 November 2019.



#### Emphasis of matter – basis of preparation and restriction on use and distribution

The Aggregated Summary Financial Report has been prepared in accordance with the requirements of the ACFID Code of Conduct to assist the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) meet its reporting requirements with ACFID.

As a result, the Aggregated Summary Financial Report and this Auditor's Report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Our report is intended solely for the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) and should not be used by or distributed to parties other than the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid). We disclaim any assumption of responsibility for any reliance on this report, or on the Summary Financial Statements to which it relates, to any person other than the Trustees of The Salvation Army (Australia) Self Denial Fund (For Overseas Aid) or for any other purpose than that for which it was prepared.

#### Responsibility of Management for the Aggregated Summary Financial Report

Management are responsible for the preparation of the Aggregated Summary Financial Report in accordance with the ACFID Code of Conduct.

Those charged with governance are responsible for overseeing the Agency's financial reporting process.

#### Auditor's responsibility for the audit of the Aggregated Summary Financial Report

Our responsibility is to express an opinion on whether the Aggregated Summary Financial Report is consistent, in all material respects, with the Audited Financial Report based on our procedures, which were conducted in accordance with *Australian Auditing Standard ASA 810 Engagements to Report on Summary Financial Statements*.

KPMG

Daniel Robinson

Partner  
Chartered Accountant  
Auditor Registration Number: 471131  
Email: dsrobinson@kpmg.com.au

Sydney  
22 November 2019



**International  
Development**  
AUSTRALIA

**International Development Annual Report 2019**

Post: PO Box A435 Sydney South 1235

Phone: 02 9466 3105

Email: [aus.internationaldevelopment@salvationarmy.org.au](mailto:aus.internationaldevelopment@salvationarmy.org.au)

This Annual Report is also available online, along with the fully audited financial statements for 2018/19, at [salvationarmy.org.au/international-development](http://salvationarmy.org.au/international-development)